

GENERAL FUND



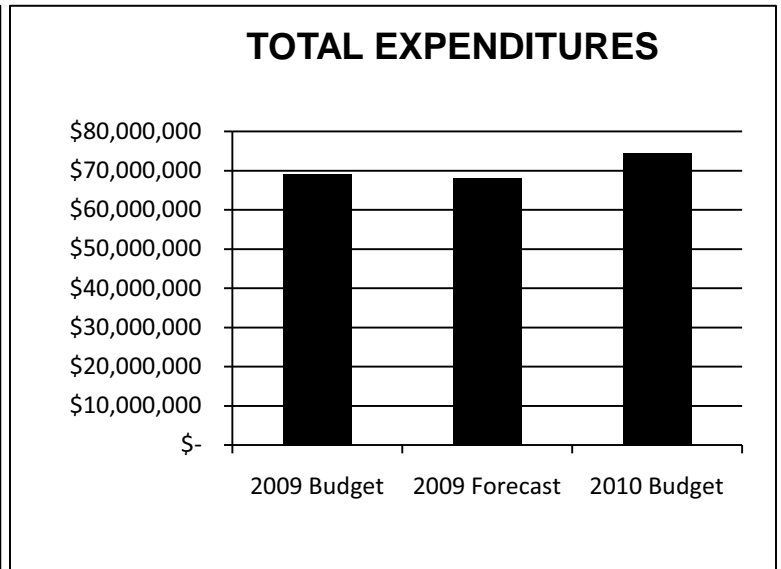
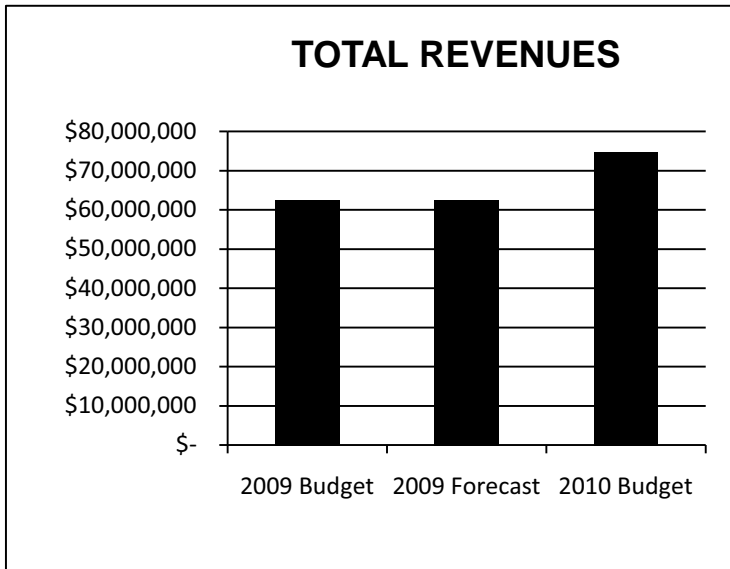
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The Woodlands Township General Fund Budget Overview

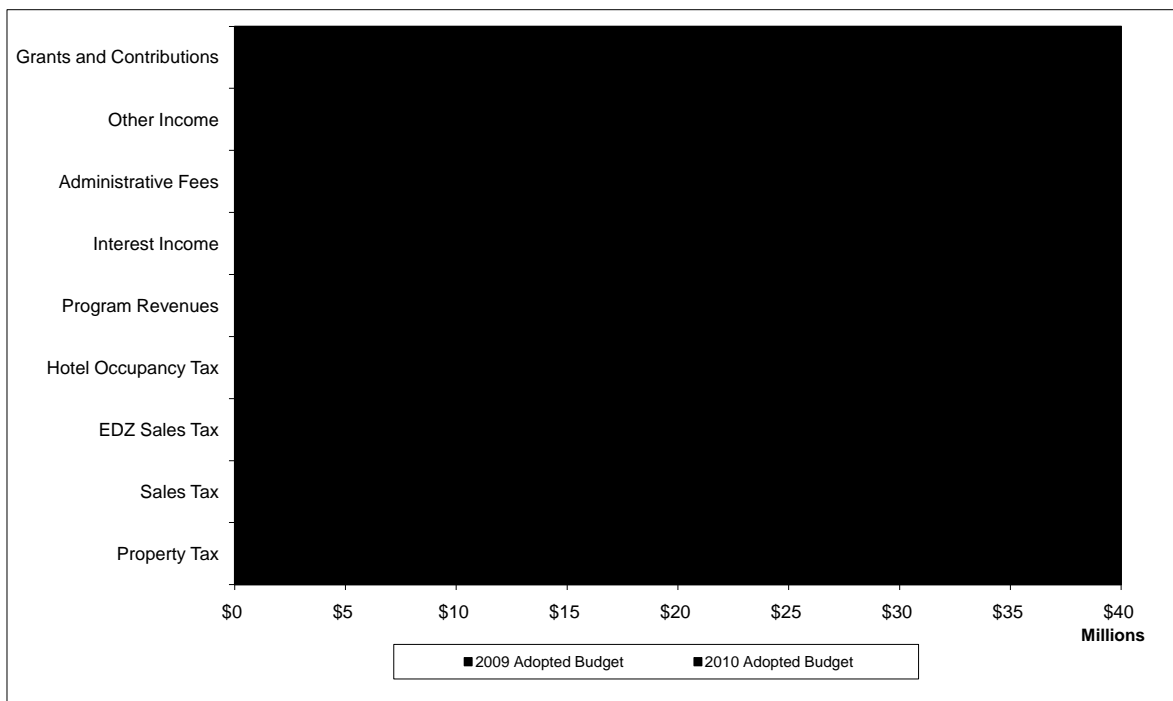
The General Fund is the Township's primary operating fund. It accounts for all financial resources of the Township except those required to be accounted for in another fund.

	2009 Budget	2009 Forecast	2010 Budget	\$ Inc/(Dec)	% Inc/(Dec)
TOTAL REVENUES	\$62,344,529	\$62,353,385	\$74,676,407	\$12,331,878	19.8%
OPERATING EXPENDITURES	41,857,666	41,530,819	44,774,234	2,916,569	7.0%
OTHER EXPENDITURES	27,139,046	26,601,308	29,519,374	2,380,328	8.8%
REVENUES OVER/(UNDER) EXPENDITURES	(\$6,652,183)	(\$5,778,742)	\$382,799	\$7,034,981	105.8%
BEGINNING FUND BALANCE	27,464,834	27,464,834	21,686,092	(5,778,742)	-21.0%
ENDING FUND BALANCE	\$20,812,651	\$21,686,092	\$22,068,891	\$1,256,240	6.0%



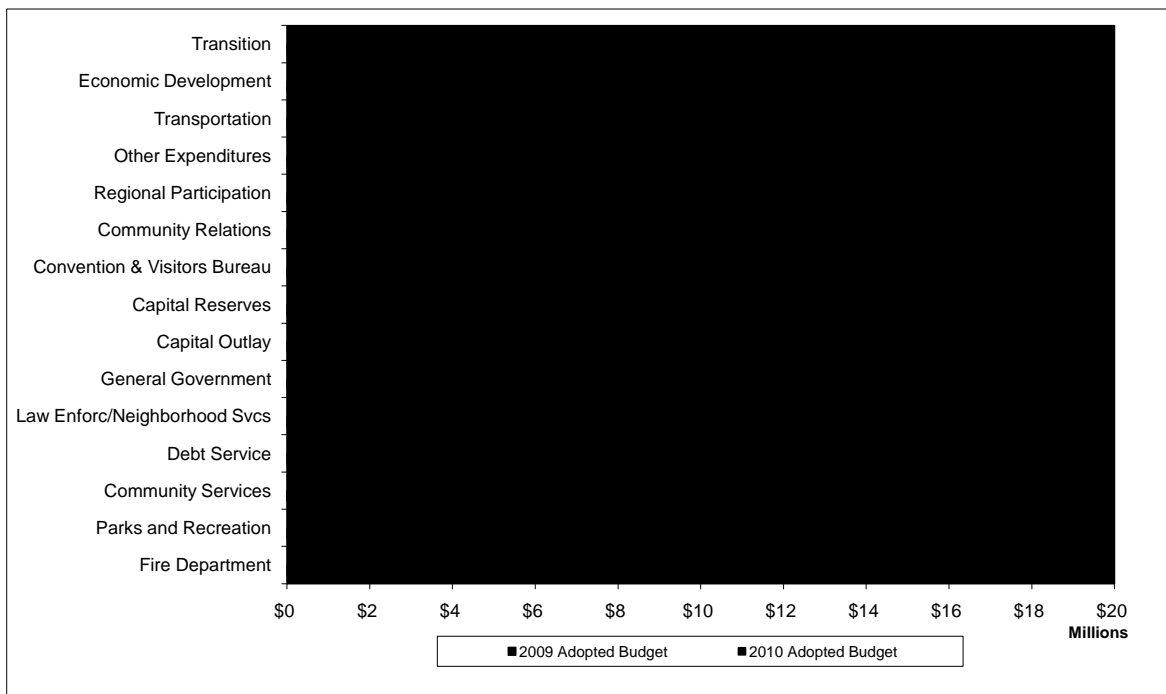
General Fund Revenues

2010 Adopted Budget Compared to 2009 Adopted Budget



General Fund Expenditures

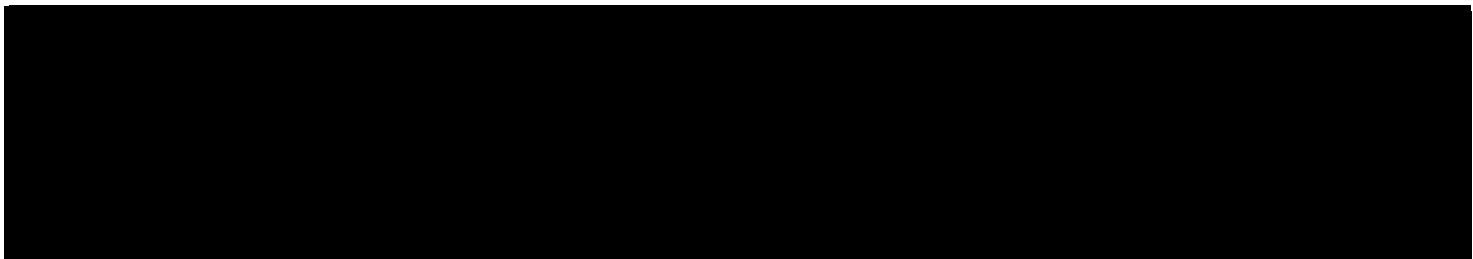
2010 Adopted Budget Compared to 2009 Adopted Budget



General Fund
Statement of Revenues Expenditures & Changes in Fund Balance
(in whole dollars)

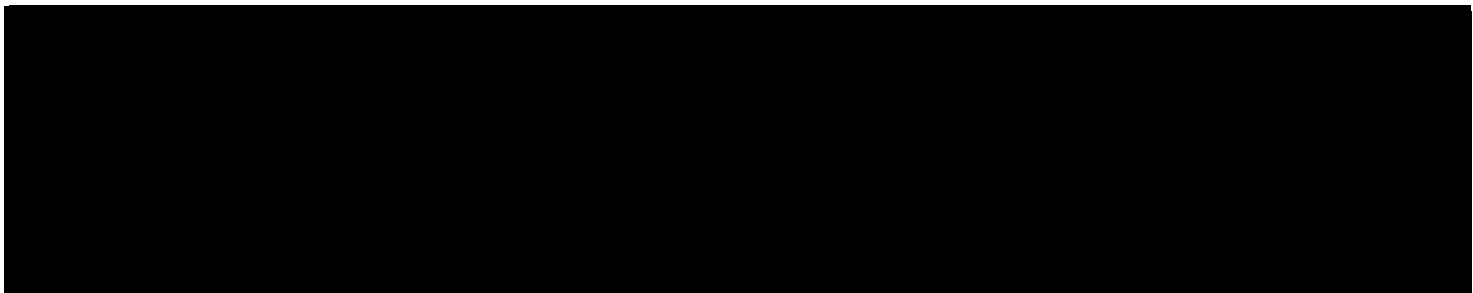
	2009 Budget	2009 Forecast	2010 Budget	\$ Inc/(Dec)	% Inc/(Dec)
REVENUES					
Tax Revenue					
Property Tax	\$ 26,073,943	\$ 26,073,943	\$ 37,963,737	\$ 11,889,794	45.6%
Sales and Use Tax	15,344,606	15,289,046	15,505,060	160,454	1.0%
EDZ Sales and Use Tax	11,901,376	12,705,786	13,044,407	1,143,031	9.6%
Hotel Occupancy Tax	4,233,956	3,493,962	3,525,896	(708,060)	-16.7%
	57,553,881	57,562,737	70,039,100	12,485,219	21.7%
Other Sources					
Program Revenues	2,356,900	2,356,900	2,767,720	410,820	17.4%
Administrative Fees	559,652	559,652	531,100	(28,552)	-5.1%
Grants and Contributions	194,400	194,400	194,400	-	0.0%
Interest Income	1,180,231	1,180,231	965,160	(215,071)	-18.2%
Other Income	499,465	499,465	178,927	(320,538)	-64.2%
	62,344,529	62,353,385	74,676,407	12,331,878	19.8%
OPERATING EXPENDITURES					
General Government					
Board of Directors	163,130	163,130	85,900	(77,230)	-47.3%
President's Office	790,436	790,436	801,521	11,085	1.4%
Legislative Affairs	262,402	262,402	246,743	(15,659)	-6.0%
Human Resources	665,294	665,294	640,775	(24,519)	-3.7%
Finance	2,150,204	2,097,204	1,742,122	(408,082)	-19.0%
Information Technology	925,756	925,756	1,040,609	114,853	12.4%
Records/Database Mgmt	545,279	545,279	585,315	40,036	7.3%
Non-Departmental	2,050,313	2,040,313	2,498,140	447,827	21.8%
	7,552,814	7,489,814	7,641,125	88,311	1.2%
Law Enforc/Neighborhood Svcs					
Law Enforcement Services	7,342,016	7,271,016	9,362,634	2,020,618	27.5%
Neighborhood Services	444,511	444,511	469,238	24,727	5.6%
	7,786,527	7,715,527	9,831,872	2,045,345	26.3%
Parks and Recreation					
Park & Pathway Operations	4,840,253	4,836,253	5,286,873	446,620	9.2%
Waterway Operations	1,338,565	1,338,565	1,163,659	(174,906)	-13.1%
Aquatics	1,632,945	1,632,945	1,769,243	136,298	8.3%
Recreation	1,571,509	1,571,509	1,768,953	197,444	12.6%
PARD Admin/Planning	1,505,456	1,505,456	1,637,547	132,091	8.8%
	10,888,728	10,884,728	11,626,275	737,547	6.8%
Community Services					
Covenant Administration	2,140,185	2,140,185	2,196,883	56,698	2.6%
Environmental Services	302,121	302,121	380,661	78,540	26.0%
Streetlighting	1,049,590	1,049,590	1,049,590	-	0.0%
Streetscape Maintenance	2,277,000	2,277,000	2,277,000	-	0.0%
Solid Waste Services	5,056,468	5,056,468	5,197,012	140,544	2.8%
Other Community Services	357,113	357,113	451,288	94,175	26.4%
	11,182,477	11,182,477	11,552,434	369,957	3.3%
Community Relations					
Community Relations	684,603	648,603	647,795	(36,808)	-5.4%
CVB Staff Services	357,159	357,159	413,642	56,483	15.8%
	1,041,762	1,005,762	1,061,437	19,675	1.9%
Other Expenditures					
Transportation	493,620	461,620	498,620	5,000	1.0%
Economic Development	459,295	454,295	436,300	(22,995)	-5.0%
Transition	725,000	725,000	350,000	(375,000)	-51.7%
Regional Participation	959,038	955,566	976,353	17,315	1.8%
Other Expenditures	768,405	656,030	799,819	31,414	4.1%
	3,405,358	3,252,511	3,061,091	(344,267)	-10.1%
EXPENDITURE SUBTOTAL	41,857,666	41,530,819	44,774,234	2,916,569	7.0%
TRANSFERS					
Fire Department	13,067,907	13,067,907	13,938,091	870,184	6.7%
Convention & Visitors Bureau	1,945,737	1,855,237	2,045,737	100,000	5.1%
Capital Outlay	4,890,679	4,890,679	5,845,027	954,348	19.5%
Capital Reserves	166,380	459,136	37,200	(129,180)	-77.6%
Debt Service	7,068,343	6,328,349	7,653,319	584,976	8.3%
	27,139,046	26,601,308	29,519,374	2,380,328	8.8%
TOTAL EXPENDITURES	68,996,712	68,132,127	74,293,608	5,296,897	7.7%
REV OVER/(UNDER) EXP	(6,652,183)	(5,778,742)	382,799	7,034,981	105.8%
BEGINNING FUND BALANCE	27,464,834	27,464,834	21,686,092	(5,778,742)	-21.0%
ENDING FUND BALANCE	\$ 20,812,651	\$ 21,686,092	\$ 22,068,891	\$ 1,256,240	6.0%

**THE WOODLANDS TOWNSHIP
GENERAL FUND
SUMMARY OF INCREASES AND DECREASES IN EXPENDITURES**



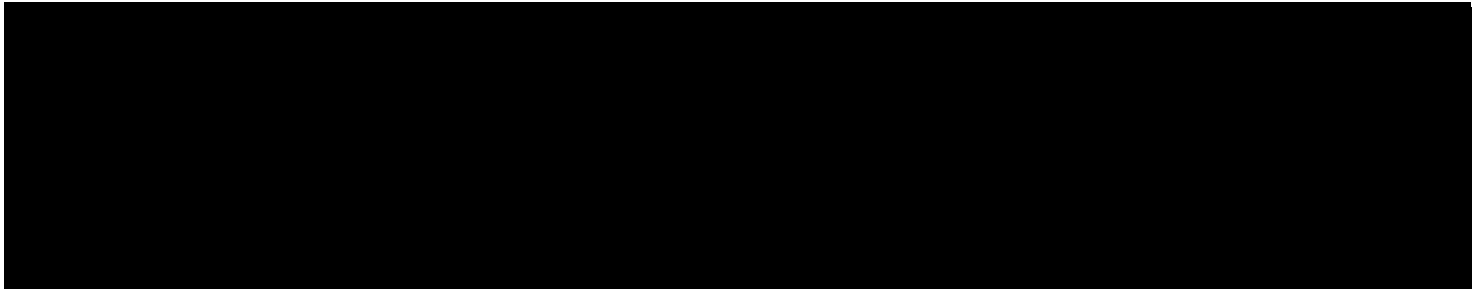
<u>INCREASES</u>	Increase (Decrease)	Percent of Total Increase or Decrease
Montgomery County Sheriff's Office (law enforcement program)	\$1,933,159	42.0%
Salaries and Benefits - market adjustments	928,375	20.2%
Property Tax Administrative Fee - MCAD	285,000	6.2%
Allowance for Uncollectible Property Taxes	186,819	4.1%
Contingency	150,000	3.3%
Solid Waste Contract	140,544	3.1%
Recreation Programs (offset by revenue)	111,800	2.4%
Election Expenses	100,000	2.2%
Seasonal/Ornamental Lighting	90,748	2.0%
Park and Pathway Maintenance	73,900	1.6%
Electrical Repairs and Maintenance	68,000	1.5%
I-45 Beautification	63,700	1.4%
Sign Maintenance	48,638	1.1%
Treating Chemicals	46,000	1.0%
Mounted Security Patrol	44,010	1.0%
Lake Maintenance	39,200	0.9%
Computer Support	38,925	0.8%
Insurance	36,888	0.8%
Tree Removal	30,200	0.7%
Public Opinion Surveys	25,000	0.5%
Telephone	23,900	0.5%
Office Space Leases	22,385	0.5%
Regional Partnership Agreements	17,315	0.4%

**THE WOODLANDS TOWNSHIP
GENERAL FUND
SUMMARY OF INCREASES AND DECREASES IN EXPENDITURES**



<u>INCREASES, continued</u>	Increase (Decrease)	Percent of Total Increase or Decrease
Audit Fees	13,000	0.3%
Environmental Programs	11,550	0.3%
Carlton Woods Property Associations	8,049	0.2%
Waterway Private Security	7,500	0.2%
Printing	7,422	0.2%
Montgomery County Constable and Justice of the Peace	7,100	0.2%
Recruiting Fees	6,000	0.1%
Facility Maintenance	5,717	0.1%
Office Supplies	5,210	0.1%
Forestry Management	5,000	0.1%
Trolleys	5,000	0.1%
Equipment Expense	4,588	0.1%
Legal Fees	3,650	0.1%
Harris County Constable	3,300	0.1%
Payroll Processing	2,300	0.1%
<u>DECREASES</u>		
Transition Expenses	(375,000)	22.3%
Contract Labor	(276,500)	16.4%
Funding Request - Pavilion	(250,000)	14.9%
Maintenance - Waterway Square	(142,972)	8.5%
Community Revitalization Program	(125,000)	7.4%
Maintenance - Town Green Park	(124,660)	7.4%

**THE WOODLANDS TOWNSHIP
GENERAL FUND
SUMMARY OF INCREASES AND DECREASES IN EXPENDITURES**



<u>DECREASES, continued</u>	Increase (Decrease)	Percent of Total Increase or Decrease
Consulting Fees	(97,100)	5.8%
Board and Staff Development	(82,644)	4.9%
Public Relations	(60,500)	3.6%
Sam Houston State University Shuttle Program	(38,667)	2.3%
Utilities	(37,006)	2.2%
Softscape Maintenance	(17,500)	1.0%
Website	(13,680)	0.8%
Funding for YMCA Yes Program	(12,375)	0.7%
Funding for EfTA Program	(10,000)	0.6%
Dues and Subscriptions	(9,846)	0.6%
Miscellaneous Increases/(Decreases), net	(9,874)	0.6%

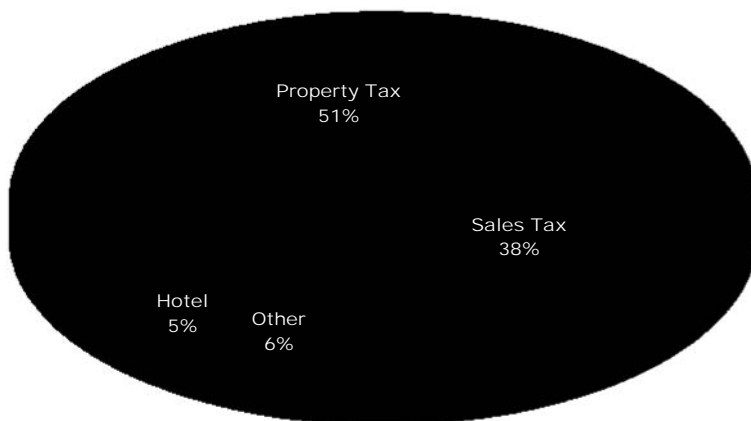




GENERAL FUND REVENUES BY TYPE

Revenue	2009 Budget	2009 Forecast	2010 Budget	2009 Budget to 2010 Budget	
				\$ Change	% Change
Property Tax	\$ 26,073,943	\$ 26,073,943	\$ 37,963,737	\$ 11,889,794	45.6%
Sales and Use Tax	15,344,606	15,289,046	15,505,060	160,454	1.0%
EDZ Sales and Use Tax	11,901,376	12,705,786	13,044,407	1,143,031	9.6%
Hotel Occupancy Tax	4,233,956	3,493,962	3,525,896	(708,060)	-16.7%
Program Revenues	2,356,900	2,356,900	2,767,720	410,820	17.4%
Administrative Fees	559,652	559,652	531,100	(28,552)	-5.1%
Grants and Contributions	194,400	194,400	194,400	-	0.0%
Interest Income	1,180,231	1,180,231	965,160	(215,071)	-18.2%
Other Income	499,465	499,465	178,927	(320,538)	-64.2%
Total Revenue	\$ 62,344,529	\$ 62,353,385	\$ 74,676,407	\$ 12,331,878	19.8%

2010 GENERAL FUND BUDGET % of REVENUE

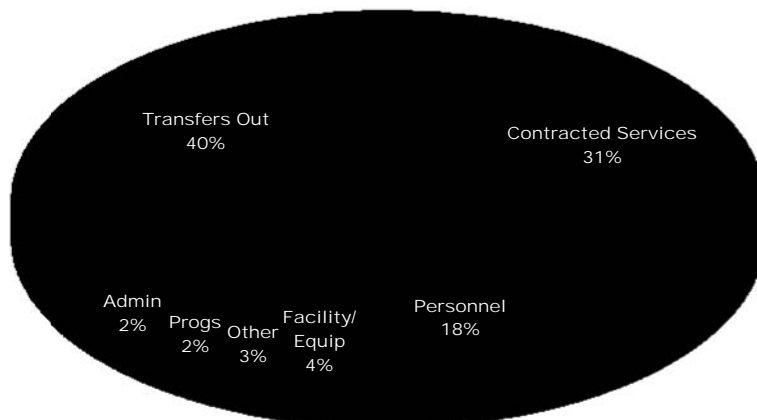




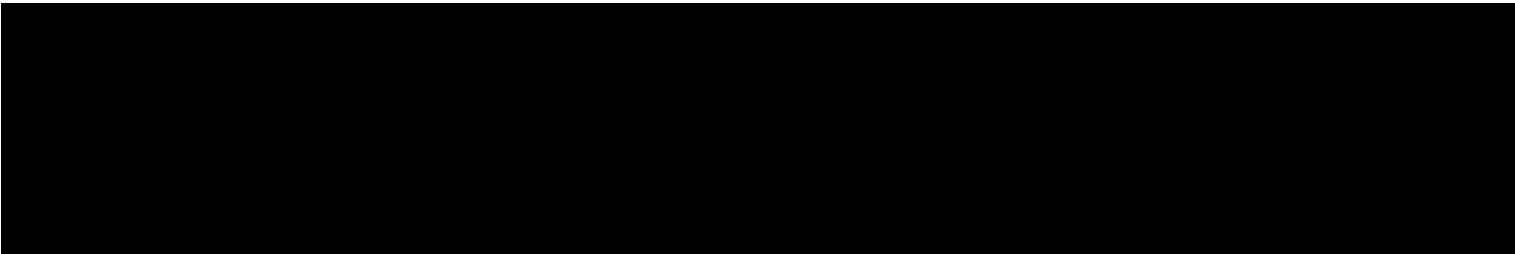
GENERAL FUND EXPENDITURES BY TYPE

Expenditure	2009 Budget	2009 Forecast	2010 Budget	2009 Budget to 2010 Budget	
				\$ Change	% Change
Salaries and Benefits	\$ 12,018,506	\$ 12,029,506	\$ 12,946,881	\$ 928,375	7.7%
Board/Staff Development	404,744	404,744	322,100	(82,644)	-20.4%
Facility Expense	2,102,044	2,092,044	2,163,040	60,996	2.9%
Equipment Expense	572,684	572,684	577,272	4,588	0.8%
Contracted Services	21,143,851	20,961,851	23,291,859	2,148,008	10.2%
Maintenance Expense	495,716	495,716	559,116	63,400	12.8%
Program Expense	1,874,936	1,874,936	1,721,150	(153,786)	-8.2%
Public Relations	244,300	214,300	183,800	(60,500)	-24.8%
Administrative Expense	1,316,847	1,204,472	1,682,664	365,817	27.8%
Transition	725,000	725,000	350,000	(375,000)	-51.7%
Regional Participation (RPA)	959,038	955,566	976,353	17,315	1.8%
Transfers Out	27,139,046	26,308,552	29,519,374	2,380,328	8.8%
Total Expenditures	\$ 68,996,712	\$ 67,839,371	\$ 74,293,608	\$ 5,296,897	7.7%

2010 GENERAL FUND BUDGET % of EXPENDITURES



**THE WOODLANDS TOWNSHIP
ANALYSIS OF SALARIES AND BENEFITS**



Salaries and Wages	\$9,106,886	\$9,731,286	\$624,400	6.9%
Overtime	101,275	113,100	11,825	11.7%
Employee Benefits	2,810,345	3,102,495	292,150	10.4%
Total Salaries & Benefits	<u>\$12,018,506</u>	<u>\$12,946,881</u>	<u>\$928,375</u>	<u>7.7%</u>
Benefits as % of Salary	<u>30.9%</u>	<u>31.9%</u>		

Summary of Increases/(Decreases)

Market Adjustments

\$289,660	3% merit increase
\$220,570	Equity adjustments per compensation study

New Positions/Eliminated Positions

\$181,700	4.0 full-time equivalent positions requested for 2010
(\$243,300)	4.0 full-time equivalent positions eliminated due to transition
\$127,000	Positions for full year in 2010 vs six months in 2009

Insurance

(\$59,885)	Cost savings for medical and dental insurance due to Township employees changing to Community Associations' plan
\$125,372	13.8% projected increase in health insurance
\$6,620	5% projected increase in dental insurance
\$8,140	5% projected increase in short-term disability
\$26,339	Employee changes in family status or other coverage changes
\$19,392	Adjustment for error in 2009 budget

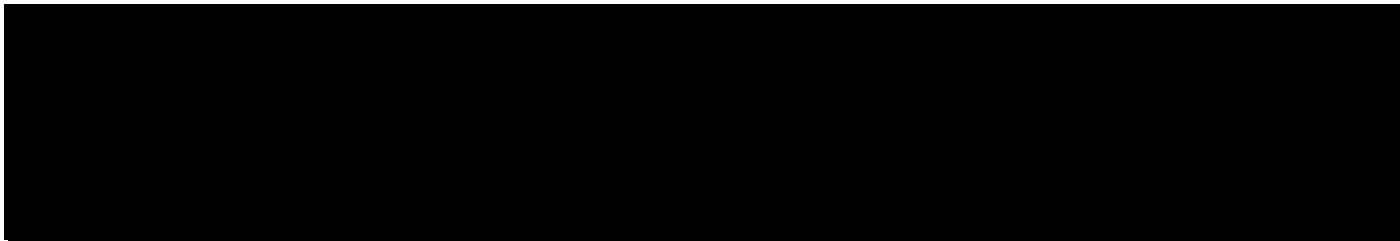
Retirement Plan

\$75,893	Increase in retirement plan contributions by changing from S.E.P. plan to 401(a)/457 plan
\$45,250	Increase in retirement plan due to market adjustments and changes in employee contribution levels

Taxes

\$120,510	Increase in FICA tax due to market adjustments and Township employees' participation in Social Security
(\$14,886)	Reduction in FUTA tax due to Community Association employees transitioning to governmental entity not required to pay FUTA

**THE WOODLANDS TOWNSHIP
ANALYSIS OF STAFF / BOARD DEVELOPMENT EXPENSES**



Staff Training & Conferences	\$177,660	\$163,950	(\$13,710) (a)	-7.7%
Uniforms	57,750	60,650	2,900 (b)	5.0%
Business Meetings	39,504	27,300	(12,204) (c)	-30.9%
Board Meetings/Town Hall Meetings	34,750	20,000	(14,750) (d)	-42.4%
Employee Recognition	17,400	17,200	(200)	-1.1%
Board Training & Conferences	19,480	14,000	(5,480) (e)	-28.1%
Board Workshops	37,000	10,000	(27,000) (f)	-73.0%
Tuition Reimbursement	19,200	7,000	(12,200) (g)	-63.5%
Special Events	2,000	2,000	0	0.0%
Total Board/Staff Development	<u>\$404,744</u>	<u>\$322,100</u>	<u>(\$82,644)</u>	<u>-20.4%</u>

Summary of Increases/(Decreases)

- (a) *Staff Training & Conferences*
(\$13,710) Fewer out-of-town training courses

- (b) *Uniforms*
\$2,900 Higher uniform costs for Parks and Recreation staff

- (c) *Business Meetings*
(\$12,204) Adjustment based on actual costs incurred during recent years

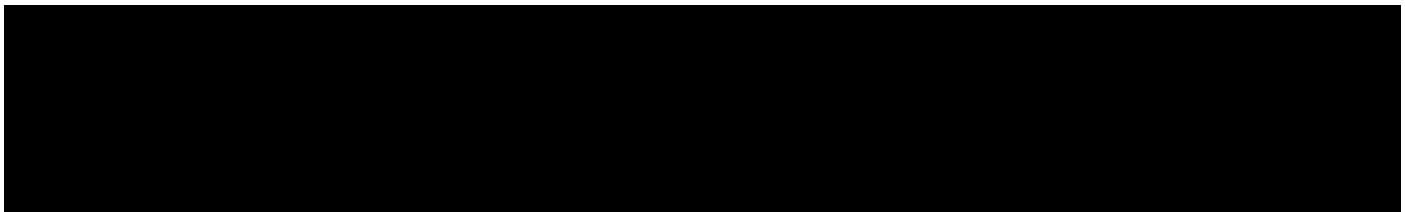
- (d) *Board Meetings*
(\$14,750) Associations' Boards of Directors will not meet on a regular basis

- (e) *Board Training and Conferences*
(\$5,480) Associations' Boards will not incur expenses

- (f) *Board Workshops*
(\$27,000) Associations' Board will not incur expenses

- (g) *Tuition Reimbursement*
(\$12,200) Adjustment based on actual costs incurred during recent years

**THE WOODLANDS TOWNSHIP
ANALYSIS OF FACILITY EXPENSE**



Utilities	\$918,542	\$881,536	(\$37,006) (a)	-4.0%
Rent - 2201 Lake Woodlands	312,312	324,324	12,012 (b)	3.8%
Rent - 10001 Woodloch Forest	267,050	272,324	5,274 (c)	2.0%
Facility Repair & Maintenance	191,008	193,700	2,692 (d)	1.4%
Telephone	158,600	182,500	23,900 (e)	15.1%
Treating Chemicals	84,000	130,000	46,000 (f)	54.8%
Rent - 2202 Timberloch	112,801	117,900	5,099 (g)	4.5%
Facility Supplies	53,875	56,900	3,025 (h)	
Security System	3,856	3,856	0	0.0%
Total Facility Expense	<u>\$2,102,044</u>	<u>\$2,163,040</u>	<u>\$60,996</u>	<u>2.9%</u>

Summary of Increases/(Decreases)

- (a) *Utilities*

(\$37,006)	Overestimated 2009 utilities for Waterway Square
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- (b) *Rent-2201 Lake Woodlands*

\$12,012	Increase per lease agreement
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- (c) *Rent -10001 Woodloch Forest*

\$5,274	Increase per lease agreement
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- (d) *Facility Repairs and Maintenance*

\$2,692	Additional costs for maintenance at office locations, Parks and Rec facility, and the Recreation Center
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- (e) *Telephone*

\$12,600	Fiber optic line charges to connect 100001 Woodloch Forest and 2202 Timberloch locations to computer network
\$9,200	Phone lease at 10001 Woodloch Forest location
\$2,100	Upgrades to phone system at 2202 Timberloch location

- (f) *Treating Chemicals*

\$46,000	Underestimated 2008 expense for treating chemicals for 13 pools
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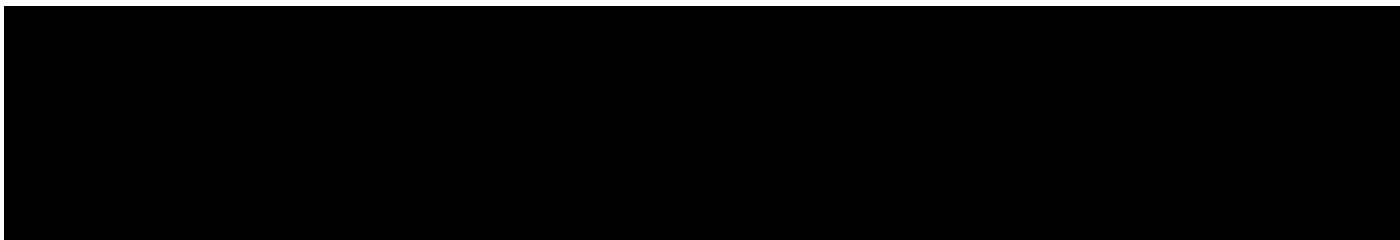
- (g) *Rent-2202 Timberloch*

\$5,099	Increase per lease agreement
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- (h) *Facility Supplies*

\$3,025	Additional costs for cleaning and other supplies at office locations, Parks and Recreation facility, and the Recreation Center
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**THE WOODLANDS TOWNSHIP
ANALYSIS OF EQUIPMENT EXPENSE**



Copier Lease & Maintenance	\$155,619	\$159,000	\$3,381 (a)	2.2%
Vehicle Fuel	85,000	85,000	0	0.0%
Cell Phones	70,172	70,172	0	0.0%
Equipment Repair & Maintenance	60,000	60,000	0	0.0%
Vehicle Repair & Maintenance	54,121	53,800	(321)	-0.6%
Equipment	43,450	48,050	4,600 (b)	10.6%
Office Equipment	38,950	39,800	850 (c)	2.2%
Ambassador Equipment	13,250	13,250	0	0.0%
Office Equipment Leases	16,928	12,700	(4,228) (d)	-25.0%
Postage Equip/Supplies/Maint	12,154	12,300	146	1.2%
Lifeguard Equipment	10,400	10,400	0	0.0%
Equipment Rental	8,800	8,800	0	0.0%
Storage	3,840	4,000	160	4.2%
Total Equipment Expense	\$572,684	\$577,272	\$4,588	0.8%

Summary of Increases/(Decreases)

(a) *Copier Lease & Maintenance*
\$3,381 Higher costs for maintenance of ten copier machines.

(b) *Equipment*
\$4,600 Additional parks maintenance equipment

(c) *Office Equipment*
\$850 Equipment required for new positions

(d) *Office Equipment Leases*
(\$4,228) Adjustment based on actual lease agreement

**THE WOODLANDS TOWNSHIP
ANALYSIS OF CONTRACTED SERVICES**

Solid Waste Services	\$5,056,468	\$5,197,012	\$140,544 (a)	2.8%
Streetscape Maintenance	2,277,000	2,277,000	0	0.0%
Streetlighting	1,049,590	1,049,590	0	0.0%
MCSO Personnel	3,963,583	5,756,351	1,792,768 (b)	45.2%
MCSO Overtime	229,808	379,808	150,000 (c)	65.3%
MCSO Vehicle Fuel	189,000	412,335	223,335 (d)	118.2%
Mounted Patrol	1,470,910	1,514,920	44,010 (e)	3.0%
City of Oak Ridge North	216,472	100,000	(116,472) (f)	-53.8%
City of Shenandoah	216,472	100,000	(116,472) (f)	-53.8%
Harris County Constable	82,000	85,300	3,300	4.0%
Waterway Private Security	146,000	153,500	7,500 (g)	5.1%
Other Private Security	5,000	5,000	0	0.0%
Constable Pct 3 Warrant Off/Clerk	122,000	127,000	5,000	4.1%
Justice of the Peace Pct 3 Clerk	48,600	50,700	2,100	4.3%
Park and Pathway Maintenance	1,619,800	1,671,000	51,200 (h)	3.2%
Maintenance - Waterway	324,738	324,738	0	0.0%
Maintenance - Waterway Square	320,647	177,675	(142,972) (i)	-44.6%
Maintenance - Town Green Park	189,000	64,340	(124,660) (j)	-66.0%
Maintenance - Riva Row Park	60,690	60,690	0	100.0%
Forest Management	239,500	244,500	5,000	2.1%
Tree Removal	193,800	224,000	30,200 (k)	15.6%
Electrical Repairs & Maintenance	52,000	120,000	68,000 (l)	130.8%
Restroom Cleaning	105,350	104,350	(1,000)	-0.9%
Lake Management	100,500	104,000	3,500	3.5%
Sign Maintenance	34,912	78,550	43,638 (m)	125.0%
Softscape Maintenance	17,500	0	(17,500) (n)	-100.0%
Street Light Maintenance	15,000	15,000	0	0.0%
Maintenance Exp - Covenant Admin	27,000	28,500	1,500	5.6%
Consulting	601,300	504,200	(97,100) (o)	-16.1%
Legal Fees	381,800	375,800	(6,000)	-1.6%
Trolley	388,800	393,800	5,000	1.3%
Property Tax Admin Fees	0	285,000	285,000	100.0%
Computer Support	198,925	237,850	38,925 (p)	19.6%
Audit Fees	139,200	152,200	13,000 (q)	9.3%
Election Expense	10,700	110,700	100,000 (r)	934.6%
Contract Labor	354,000	77,500	(276,500) (s)	-78.1%
Credit Card Fees	70,000	72,000	2,000	2.9%

**THE WOODLANDS TOWNSHIP
ANALYSIS OF CONTRACTED SERVICES**

Website	56,680	43,000	(13,680) (t)	-24.1%
Payroll Processing Fees	39,700	42,000	2,300	5.8%
Recruiting Fees	33,500	39,500	6,000	17.9%
Public Opinion Surveys	10,000	35,000	25,000 (u)	250.0%
Video Production	20,000	20,000	0	0.0%
Census (Interfaith Report)	16,900	16,900	0	0.0%
Drug Testing-random/post accident	7,940	10,000	2,060	25.9%
Pest Control	6,200	6,200	0	0.0%
Records Storage	5,945	6,200	255	4.3%
Other Contracted Services	75,700	80,700	5,000	6.6%
SMC Economic Development Part.	125,000	125,000	0	0.0%
Greater Houston Partnership	25,000	25,000	0	0.0%
Carlton Woods Property Assoc	186,401	194,450	8,049	4.3%
Lake Woodlands Prop Owners Assoc	16,820	13,000	(3,820)	-22.7%
Total Contracted Services	<u>\$21,143,851</u>	<u>\$23,291,859</u>	<u>\$2,148,008</u>	<u>10.2%</u>

Summary of Increases/(Decreases)

(a) Solid Waste Services

\$140,544 CPI adjustment per contract; growth in community

(b) Montgomery County Sheriff's Office

\$1,792,768 Accelerated community policing program - additional 22 contracted positions

(c) Montgomery County Sheriff's Office

\$150,000 Overtime charges for patrol of village centers and other targeted areas

(d) Montgomery County Sheriff's Office

\$223,335 Vehicle fuel for additional contracted positions

(e) Mounted Patrol

\$44,010 Increase per contract terms

(f) Shenandoah / Oak Ridge North Policing

(\$232,944) Reduction to fund accelerated community policing program through MCSO

(g) Waterway Private Security

\$7,500 Increase per contract terms

(h) Park and Pathway Maintenance

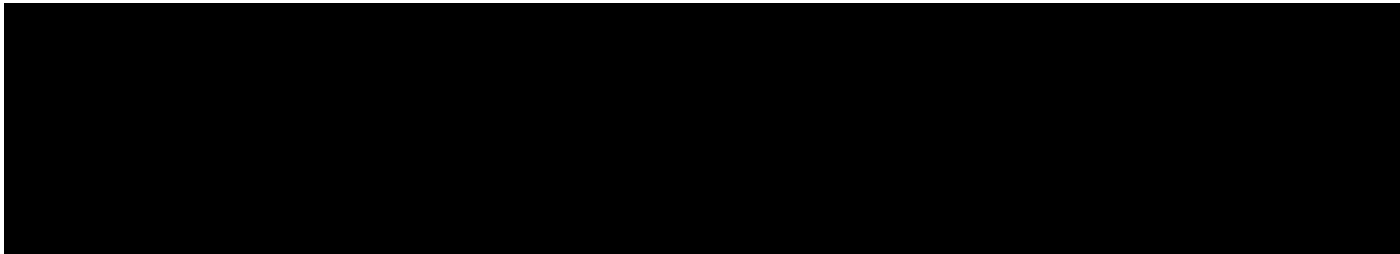
\$51,200 Increase due to maintenance of additional amenities due to growth in community

**THE WOODLANDS TOWNSHIP
ANALYSIS OF CONTRACTED SERVICES**

Summary of Increases/(Decreases), continued

<i>(i) Waterway Square Maintenance</i>	(\$142,972)	Reduction due to consolidation of the Associations and Township; labor & other charges previously incurred per the contract with WCSC no longer necessary
<i>(j) Town Green Park Maintenance</i>	(\$124,660)	Reduction due to consolidation of the Associations and Township; labor & other charges previously incurred per the contract with WCSC no longer necessary
<i>(k) Tree Removal</i>	\$30,200	Higher costs anticipated due to drought conditions in 2009
<i>(l) Electrical Repairs and Maintenance</i>	\$68,000	Adjustment based on actual expenses incurred in recent years
<i>(m) Sign Maintenance</i>	\$43,638	Additional costs for maintenance of lighted signs
<i>(n) Softscape Maintenance</i>	(\$17,500)	Cost included in the Parks and Pathway Maintenance contract
<i>(o) Consulting</i>	(\$97,100)	Eliminated law enforcement and human resources consultant fees; reduced fees for information technology matters
<i>(p) Computer Support</i>	\$38,925	Increases for phone systems, GIS support, and remote access to the network
<i>(q) Audit Fees</i>	\$13,000	Fees associated with the closing out of the Associations
<i>(r) Election Expense</i>	\$100,000	Expense payable to County to conduct elections on behalf of the Township; for 2009, this expense was recorded in the Transition line item
<i>(s) Contract Labor</i>	(\$276,500)	Reduction in costs for temporary labor at Township due to transition
<i>(t) Website</i>	(\$13,680)	Adjustment based on actual expenses incurred in recent years
<i>(u) Public Opinion Surveys</i>	\$25,000	Conduct resident satisfaction survey in 2010

**THE WOODLANDS TOWNSHIP
ANALYSIS OF MAINTENANCE EXPENSE**



Parks Maintenance	\$189,000	\$199,000	\$10,000 (a)	5.3%
Landscaping	78,600	86,400	7,800 (b)	9.9%
Lake Maintenance	42,300	78,000	35,700 (c)	84.4%
Sign Maintenance	66,000	71,000	5,000 (d)	7.6%
Turf Maintenance & Irrigation	56,600	52,500	(4,100) (e)	-7.2%
Pathway Maintenance	36,200	39,600	3,400 (f)	9.4%
Maintenance - Waterway Square	11,200	16,800	5,600 (g)	50.0%
Streetlight Maintenance	10,000	10,000	0	0.0%
Maintenance - Town Green Park	2,316	2,316	0	0.0%
Wildlife Management	2,000	2,000	0	0.0%
Maintenance - Riva Row Park	1,500	1,500	0	0.0%
Total Maintenance Expense	<u>\$495,716</u>	<u>\$559,116</u>	<u>\$63,400</u>	<u>12.8%</u>

Summary of Increases/(Decreases)

- (a) Parks Maintenance

\$10,000	Increase due to growth in parks system
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- (b) Landscaping

\$7,800	Increase due to growth in parks system and to address targeted areas to maintain service standards
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- (c) Lake Maintenance

\$35,700	Expanded lake maintenance programs and stocking of Lake Paloma
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- (d) Sign Maintenance

\$5,000	Additional signs requiring maintenance
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- (e) Turf Maintenance & Irrigation

(\$4,100)	Adjustment based on actual costs incurred in recent years
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- (f) Pathway Maintenance

\$3,400	Increase due to growth in pathway system
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- (g) Maintenance - Waterway Square

\$5,600	Underestimated 2009 budget for maintenance expenses at Waterway Square
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**THE WOODLANDS TOWNSHIP
ANALYSIS OF PROGRAM EXPENSES**

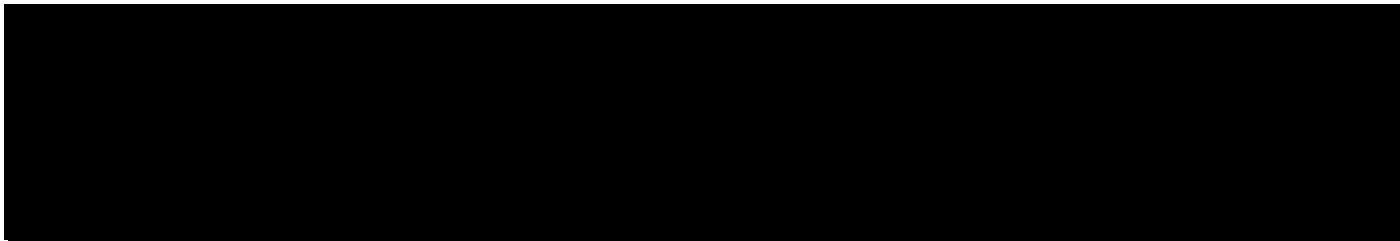
Athletic Programs	\$392,000	\$409,250	\$17,250 (a)	4.4%
Recreation Programs	269,200	357,700	88,500 (b)	32.9%
Aquatic Programs	51,500	59,000	7,500 (c)	14.6%
Boat House Programs/Marketing	31,900	30,450	(1,450)	-4.5%
Seasonal/Ornamental Lighting	124,852	215,600	90,748 (d)	72.7%
Community Education/Revitalization	225,000	100,000	(125,000) (e)	-55.6%
Village Associations	80,050	80,050	-	0.0%
I-45 Beautification	0	63,700	63,700 (f)	100.0%
Public Safety Heroes Event	60,000	60,000	-	0.0%
Song Programming - Waterway Sq	60,000	60,000	-	0.0%
Volunteer Appreciation Event	37,600	37,600	-	0.0%
Earth Day	22,500	27,500	5,000 (g)	22.2%
Landscaping Solutions Program	14,850	21,200	6,350 (h)	42.8%
Watch Programs	20,800	21,500	700	3.4%
National Night Out	16,000	17,000	1,000	6.3%
Teleworks	11,400	12,200	800	7.0%
Park Openings & Dedications	9,000	9,000	-	0.0%
Community Involvement Days	7,000	7,000	-	0.0%
Recycling and Solid Waste Programs	4,900	4,500	(400)	-8.2%
Mosquito Awareness	2,900	3,500	600	20.7%
Walk-to-School	2,800	2,800	-	0.0%
Adopt-a-Path	2,100	2,100	-	0.0%
Other Environmental Programs	1,000	1,000	-	0.0%
E-Newsletter	2,000	2,500	500	25.0%
Hurricane Preparedness	2,000	2,000	-	0.0%
Holiday Lighting Contest	1,450	1,500	50	3.4%
Friendship Center	46,092	47,500	1,408	3.1%
YMCA Youth Program	25,000	25,000	-	0.0%
GHP Opportunity Houston Prog	20,000	20,000	-	0.0%
Center for Houston's Future	15,000	15,000	-	0.0%
Leadership Montgomery County	5,000	5,000	-	0.0%
Funding Request - Pavilion	250,000	0	(250,000) (i)	-100.0%
Sam Houston SU Shuttle	38,667	0	(38,667) (j)	-100.0%
YMCA Yes Program	12,375	0	(12,375) (k)	-100.0%
EfTA Program	10,000	0	(10,000) (l)	-100.0%
Total Program Expense	<u>\$1,874,936</u>	<u>\$1,721,150</u>	<u>(\$153,786)</u>	<u>-8.2%</u>

**THE WOODLANDS TOWNSHIP
ANALYSIS OF PROGRAM EXPENSES**

Summary of Increases/(Decreases)

(a) Athletic Programs	\$17,250	Addition of 5k Spring Fever race and expanded tennis programs; expenses are offset by sponsorship and program revenue
(b) Recreation Programs	\$88,500	Increase in fitness, preschool and waterway programs; expenses are offset by program revenues
(c) Aquatic Programs	\$7,500	Increase in swim team and miscellaneous aquatic programs; expenses are offset by program revenues
(d) Seasonal/Ornamental Lighting	\$90,748	Additional seasonal & ornamental lighting in Town Center area and full year cost for Waterway Square
(e) Community Education/Revitalization	(\$125,000)	Decrease based on actual experience administering this program
(f) I-45 Beautification	\$63,700	Partnership with Oak Ridge North to maintain portions of I-45 corridor
(g) Earth Day	\$5,000	Additional expenses for 40th Anniversary celebration
(h) Landscaping Solutions Program	\$6,350	Expanded programs in response to residents' requests
(i) Funding Request - Pavilion	(\$250,000)	2009 expenses included contribution to Cynthia Woods Mitchell Pavilion to assist with recovery from Hurricane Ike damage
(j) Sam Houston State Shuttle Program	(\$38,667)	Discontinued program
(k) YMCA Yes Program	(\$12,375)	Request for 2010 contribution was not received
(l) Education for Tomorrow Alliance	(\$10,000)	Request for 2010 contribution in the amount of \$15,000 has not been included in the budget pending Board approval

**THE WOODLANDS TOWNSHIP
ANALYSIS OF PUBLIC EDUCATION / RELATIONS**



Gov't Rep/Strategic Partnerships	\$104,000	\$83,300	(\$20,700) (a)	-19.9%
Advertising	43,000	32,000	(11,000) (b)	-25.6%
Community Relations	37,000	30,000	(7,000) (c)	-18.9%
Specialty Supplies	26,800	20,000	(6,800) (d)	-25.4%
Public Safety Training Programs	12,000	12,000	0	0.0%
Annual Report	20,000	5,000	(15,000) (e)	-75.0%
Public Relations - Cov. Admin.	1,500	1,500	0	0.0%
Total Public Relations	\$244,300	\$183,800	(\$60,500)	-24.8%

Summary of Increases/(Decreases)

(a) *Gov't Representation/Strategic Partnerships*

(\$20,700) Eliminated participation in International Council of Shopping Centers

(b) *Advertising*

(\$11,000) Adjust expenses for general advertising and employment postings based on actual costs incurred in recent years

(c) *Community Relations*

(\$7,000) Adjust expenses for promoting and communication programs and services based on actual costs incurred in recent year

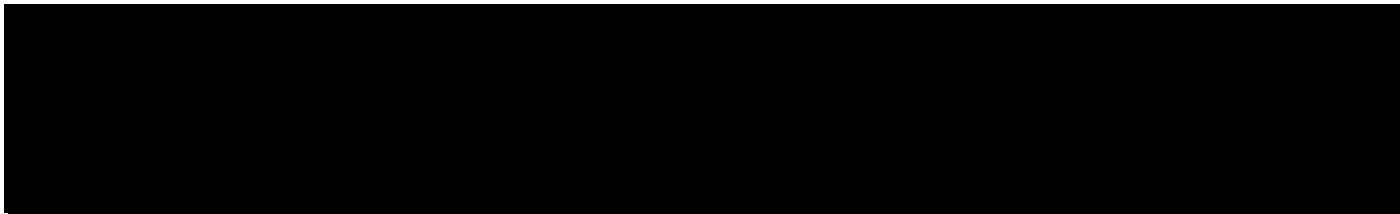
(d) *Specialty Supplies*

(\$6,800) Fewer promotional items for special events; adjustment based on actual costs incurred for past few years

(e) *Annual Report*

(\$15,000) Distribution is online instead of printing

**THE WOODLANDS TOWNSHIP
ANALYSIS OF ADMINISTRATIVE EXPENSE**



Insurance	\$667,412	\$704,300	\$36,888	(a)	5.5%
Contingency	100,000	250,000	150,000	(b)	
Uncollectible Property Tax	3,000	189,819	186,819	(c)	0.0%
Printing	139,378	146,800	7,422	(d)	5.3%
Postage and Delivery	94,008	94,000	(8)		0.0%
Office Supplies	88,290	93,500	5,210	(e)	5.9%
Mileage Reimbursement	69,400	70,700	1,300		1.9%
Dues & Subscriptions	58,889	49,025	(9,864)	(f)	-16.8%
EDZ Admin	22,850	32,500	9,650	(g)	42.2%
Ad Valorem and Other Taxes	25,000	25,000	0		0.0%
Other Admin	44,020	21,020	(23,000)	(h)	-52.2%
Bank Fees	4,600	6,000	1,400		30.4%
Total Admin. Exp.	<u>\$1,316,847</u>	<u>\$1,682,664</u>	<u>\$365,817</u>		<u>27.8%</u>

Summary of Increases/(Decreases)

<i>(a) Insurance</i>	\$36,888	Projected increase of 8% less cost savings due to consolidation of 2.5%
<i>(b) Contingency</i>	\$150,000	Increase due to larger size of organization
<i>(c) Uncollectible Property Tax</i>	\$186,819	Record expense equal to 1/2% of property tax revenue
<i>(d) Printing</i>	\$7,422	Promotional items and marketing supplies for pool pass sales and higher costs for programs and events
<i>(e) Office Supplies</i>	\$5,210	Adjustment based on actual expenses incurred during recent years
<i>(f) Dues and Subscriptions</i>	(\$9,864)	Adjustment based on actual expenses incurred during recent years
<i>(g) Economic Development Zone Administration</i>	\$9,650	Additional legal fees based on 2009 actual costs incurred
<i>(h) Other Administrative Expenses</i>		
	(\$10,000)	Delete contribution to Texas Legislative Action Committee
	(\$13,000)	Delete miscellaneous contingency line items in department budgets

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	<u>Budget 2009</u>	<u>Budget 2010</u>	<u>\$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
BOARD OF DIRECTORS				
Salaries and Benefits	-	-	-	
Staff/Board Development	91,230	44,000	(47,230)	-52%
Facility Expense	-	-	-	
Equipment Expense	-	-	-	
Contracted Services	30,000	-	(30,000)	-100%
Maintenance Expense	-	-	-	
Program Expense	37,600	37,600	-	0%
Public Education/Relations	-	-	-	
Administrative Expense	4,300	4,300	-	0%
	<u>163,130</u>	<u>85,900</u>	<u>(77,230)</u>	<u>-47%</u>
PRESIDENT'S OFFICE				
Salaries and Benefits	659,704	560,699	(99,005)	-15%
Staff/Board Development	29,360	19,500	(9,860)	-34%
Facility Expense	-	-	-	
Equipment Expense	7,572	6,222	(1,350)	-18%
Contracted Services	75,000	205,000	130,000	173%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	18,800	10,100	(8,700)	-46%
	<u>790,436</u>	<u>801,521</u>	<u>11,085</u>	<u>1%</u>
LEGISLATIVE AND GOVERNMENTAL AFFAIRS				
Salaries and Benefits	106,277	111,018	4,741	4%
Staff/Board Development	2,750	2,700	(50)	-2%
Facility Expense	-	-	-	
Equipment Expense	850	900	50	6%
Contracted Services	135,000	125,000	(10,000)	-7%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	17,525	7,125	(10,400)	-59%
	<u>262,402</u>	<u>246,743</u>	<u>(15,659)</u>	<u>-6%</u>
HUMAN RESOURCES				
Salaries and Benefits	468,364	495,675	27,311	6%
Staff/Board Development	60,140	46,700	(13,440)	-22%
Facility Expense	-	-	-	
Equipment Expense	5,650	3,400	(2,250)	-40%
Contracted Services	99,440	71,000	(28,440)	-29%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	12,500	10,000	(2,500)	-20%
Administrative Expense	19,200	14,000	(5,200)	-27%
	<u>665,294</u>	<u>640,775</u>	<u>(24,519)</u>	<u>-4%</u>
FINANCE				
Salaries and Benefits	1,448,470	1,377,022	(71,448)	-5%
Staff/Board Development	30,534	17,000	(13,534)	-44%
Facility Expense	-	-	-	
Equipment Expense	6,700	6,700	-	0%
Contracted Services	645,200	321,400	(323,800)	-50%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	19,300	20,000	700	4%
	<u>2,150,204</u>	<u>1,742,122</u>	<u>(408,082)</u>	<u>-19%</u>

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	<u>Budget 2009</u>	<u>Budget 2010</u>	<u>\$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
INFORMATION TECHNOLOGY				
Salaries and Benefits	547,601	672,309	124,708	23%
Staff/Board Development	18,700	21,700	3,000	16%
Facility Expense	77,400	99,100	21,700	28%
Equipment Expense	35,600	38,900	3,300	9%
Contracted Services	241,955	203,000	(38,955)	-16%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	4,500	5,600	1,100	24%
	<u>925,756</u>	<u>1,040,609</u>	<u>114,853</u>	<u>12%</u>
RECORDS/PROPERTY DATA MANAGEMENT				
Salaries and Benefits	480,634	525,665	45,031	9%
Staff/Board Development	9,280	5,300	(3,980)	-43%
Facility Expense	-	-	-	
Equipment Expense	3,000	3,000	-	0%
Contracted Services	46,815	45,800	(1,015)	-2%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	5,550	5,550	-	0%
	<u>545,279</u>	<u>585,315</u>	<u>40,036</u>	<u>7%</u>
NON-DEPARTMENTAL				
Salaries and Benefits	-	-	-	
Staff/Board Development	-	-	-	
Facility Expense	972,584	987,440	14,856	2%
Equipment Expense	182,141	181,600	(541)	0%
Contracted Services	27,600	412,600	385,000	1395%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	867,988	916,500	48,512	6%
	<u>2,050,313</u>	<u>2,498,140</u>	<u>447,827</u>	<u>22%</u>
LAW ENFORCEMENT SERVICES				
Salaries and Benefits	264,498	312,249	47,751	18%
Staff/Board Development	14,340	14,500	160	1%
Facility Expense	-	-	-	
Equipment Expense	13,450	13,450	-	0%
Contracted Services	6,739,845	8,684,914	1,945,069	29%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	12,000	12,000	-	0%
Administrative Expense	23,300	18,300	(5,000)	-21%
	<u>7,067,433</u>	<u>9,055,413</u>	<u>1,987,980</u>	<u>28%</u>
AMBASSADOR PROGRAM				
Salaries and Benefits	248,083	280,721	32,638	13%
Staff/Board Development	13,250	13,250	-	0%
Facility Expense	-	-	-	
Equipment Expense	13,250	13,250	-	0%
Contracted Services	-	-	-	
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	-	-	-	
	<u>274,583</u>	<u>307,221</u>	<u>32,638</u>	<u>12%</u>

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	<u>Budget 2009</u>	<u>Budget 2010</u>	<u>\$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
NEIGHBORHOOD SERVICES				
Salaries and Benefits	351,311	373,538	22,227	6%
Staff/Board Development	7,600	7,600	-	0%
Facility Expense	-	-	-	
Equipment Expense	3,600	3,600	-	0%
Contracted Services	6,500	6,500	-	0%
Maintenance Expense	-	-	-	
Program Expense	57,200	59,700	2,500	4%
Public Education/Relations	-	-	-	
Administrative Expense	18,300	18,300	-	0%
	<u>444,511</u>	<u>469,238</u>	<u>24,727</u>	<u>6%</u>
PARKS AND PATHWAY OPERATIONS				
Salaries and Benefits	1,723,403	1,884,123	160,720	9%
Staff/Board Development	9,150	9,150	-	0%
Facility Expense	297,700	297,700	-	0%
Equipment Expense	25,100	32,600	7,500	30%
Contracted Services	2,314,200	2,471,100	156,900	7%
Maintenance Expense	470,700	528,500	57,800	12%
Program Expense	-	63,700	63,700	
Public Education/Relations	-	-	-	
Administrative Expense	-	-	-	
	<u>4,840,253</u>	<u>5,286,873</u>	<u>446,620</u>	<u>9%</u>
WATERWAY OPERATIONS				
Salaries and Benefits	-	-	-	
Staff/Board Development	-	-	-	
Facility Expense	154,860	128,100	(26,760)	-17%
Equipment Expense	7,000	4,000	(3,000)	-43%
Contracted Services	966,837	725,343	(241,494)	-25%
Maintenance Expense	25,016	30,616	5,600	22%
Program Expense	184,852	275,600	90,748	49%
Public Education/Relations	-	-	-	
Administrative Expense	-	-	-	
	<u>1,338,565</u>	<u>1,163,659</u>	<u>(174,906)</u>	<u>-13%</u>
AQUATICS				
Salaries and Benefits	1,126,745	1,205,643	78,898	7%
Staff/Board Development	34,500	35,900	1,400	4%
Facility Expense	383,600	429,600	46,000	12%
Equipment Expense	39,900	39,900	-	0%
Contracted Services	28,700	33,200	4,500	16%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	19,500	25,000	5,500	28%
	<u>1,632,945</u>	<u>1,769,243</u>	<u>136,298</u>	<u>8%</u>
RECREATION				
Salaries and Benefits	558,609	631,053	72,444	13%
Staff/Board Development	6,300	7,800	1,500	24%
Facility Expense	94,100	97,100	3,000	3%
Equipment Expense	13,700	14,700	1,000	7%
Contracted Services	91,500	92,500	1,000	1%
Maintenance Expense	-	-	-	
Program Expense	744,600	856,400	111,800	15%
Public Education/Relations	-	-	-	
Administrative Expense	62,700	69,400	6,700	11%
	<u>1,571,509</u>	<u>1,768,953</u>	<u>197,444</u>	<u>13%</u>

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	<u>Budget 2009</u>	<u>Budget 2010</u>	<u>\$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
PARKS & RECREATION ADMIN/PLANNING				
Salaries and Benefits	1,063,856	1,167,047	103,191	10%
Staff/Board Development	50,710	50,400	(310)	-1%
Facility Expense	114,400	116,600	2,200	2%
Equipment Expense	187,421	187,100	(321)	0%
Contracted Services	57,600	83,500	25,900	45%
Maintenance Expense	-	-	-	
Program Expense	9,000	9,000	-	0%
Public Education/Relations	-	-	-	
Administrative Expense	22,469	23,900	1,431	6%
	<u>1,505,456</u>	<u>1,637,547</u>	<u>132,091</u>	<u>9%</u>
COVENANT ADMINISTRATION				
Salaries and Benefits	1,712,785	1,893,583	180,798	11%
Staff/Board Development	6,200	6,200	-	0%
Facility Expense	-	-	-	
Equipment Expense	16,000	17,100	1,100	7%
Contracted Services	126,600	128,100	1,500	1%
Maintenance Expense	-	-	-	
Program Expense	225,000	100,000	(125,000)	-56%
Public Education/Relations	1,500	1,500	-	0%
Administrative Expense	52,100	50,400	(1,700)	-3%
	<u>2,140,185</u>	<u>2,196,883</u>	<u>56,698</u>	<u>3%</u>
ENVIRONMENTAL SERVICES				
Salaries and Benefits	236,221	254,211	17,990	8%
Staff/Board Development	3,500	3,500	-	0%
Facility Expense	100	100	-	0%
Equipment Expense	3,850	3,950	100	3%
Contracted Services	500	50,000	49,500	9900%
Maintenance Expense	-	-	-	
Program Expense	51,050	62,600	11,550	23%
Public Education/Relations	-	-	-	
Administrative Expense	6,900	6,300	(600)	-9%
	<u>302,121</u>	<u>380,661</u>	<u>78,540</u>	<u>26%</u>
COMMUNITY SERVICES ADMINISTRATION				
Salaries and Benefits	330,413	423,238	92,825	28%
Staff/Board Development	4,700	5,700	1,000	21%
Facility Expense	-	-	-	
Equipment Expense	900	900	-	0%
Contracted Services	-	-	-	
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	8,500	8,850	350	4%
	<u>344,513</u>	<u>438,688</u>	<u>94,175</u>	<u>27%</u>
VEHICLE STORAGE				
Salaries and Benefits	-	-	-	
Staff/Board Development	-	-	-	
Facility Expense	7,300	7,300	-	0%
Equipment Expense	500	500	-	0%
Contracted Services	4,300	4,300	-	0%
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	500	500	-	0%
	<u>12,600</u>	<u>12,600</u>	<u>-</u>	<u>0%</u>

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	<u>Budget 2009</u>	<u>Budget 2010</u>	<u>\$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
OTHER CONTRACTED SERVICES				
Streetlighting	1,049,590	1,049,590	-	0%
Streetscape Maintenance	2,277,000	2,277,000	-	0%
Solid Waste Services	5,056,468	5,197,012	140,544	3%
	<u>8,383,058</u>	<u>8,523,602</u>	<u>140,544</u>	<u>2%</u>
COMMUNITY RELATIONS				
Salaries and Benefits	334,373	365,445	31,072	9%
Staff/Board Development	4,500	5,500	1,000	22%
Facility Expense	-	-	-	
Equipment Expense	6,500	5,500	(1,000)	-15%
Contracted Services	131,180	103,750	(27,430)	-21%
Maintenance Expense	-	-	-	
Program Expense	63,450	64,000	550	1%
Public Education/Relations	114,300	77,000	(37,300)	-33%
Administrative Expense	30,300	26,600	(3,700)	-12%
	<u>684,603</u>	<u>647,795</u>	<u>(36,808)</u>	<u>-5%</u>
CVB STAFF SERVICES				
Salaries and Benefits	357,159	413,642	56,483	16%
Staff/Board Development	-	-	-	
Facility Expense	-	-	-	
Equipment Expense	-	-	-	
Contracted Services	-	-	-	
Maintenance Expense	-	-	-	
Program Expense	-	-	-	
Public Education/Relations	-	-	-	
Administrative Expense	-	-	-	
	<u>357,159</u>	<u>413,642</u>	<u>56,483</u>	<u>16%</u>
ECONOMIC DEVELOPMENT				
Salaries and Benefits	-	-	-	
Staff/Board Development	8,000	5,700	(2,300)	-29%
Facility Expense	-	-	-	
Equipment Expense	-	-	-	
Contracted Services	300,000	300,000	-	0%
Maintenance Expense	-	-	-	
Program Expense	40,000	40,000	-	0%
Public Education/Relations	104,000	83,300	(20,700)	-20%
Administrative Expense	7,295	7,300	5	0%
	<u>459,295</u>	<u>436,300</u>	<u>(22,995)</u>	<u>-5%</u>
OTHER EXPENDITURES				
Transportation	493,620	498,620	5,000	1%
Transition	725,000	350,000	(375,000)	-52%
Regional Participation	959,038	976,353	17,315	2%
Other Expenditures	768,405	799,819	31,414	4%
Transfers Out	27,139,046	29,519,374	2,380,328	9%
	<u>30,085,109</u>	<u>32,144,165</u>	<u>2,059,056</u>	<u>7%</u>
	<u>68,996,712</u>	<u>74,293,608</u>	<u>5,296,897</u>	<u>8%</u>

**The Woodlands Township
Department Detail by Type
(in whole dollars)**

	Budget 2009	Budget 2010	\$ Inc/(Dec)	% Inc/(Dec)
TOTAL EXENDITURES BY TYPE:				
Salaries and Benefits	12,018,506	12,946,881	928,375	8%
Staff/Board Development	404,744	322,100	(82,644)	-20%
Facility Expense	2,102,044	2,163,040	60,996	3%
Equipment Expense	572,684	577,272	4,588	1%
Contracted Services	20,451,830	22,590,609	2,138,779	10%
Maintenance Expense	495,716	559,116	63,400	13%
Program Expense	1,412,752	1,568,600	155,848	11%
Public Education/Relations	244,300	183,800	(60,500)	-25%
Administrative Expense	1,209,027	1,238,025	28,998	2%
Transportation	493,620	498,620	5,000	1%
Transition	725,000	350,000	(375,000)	-52%
Regional Participation	959,038	976,353	17,315	2%
Other Expenditures	768,405	799,819	31,414	4%
Transfers Out	27,139,046	29,519,374	2,380,328	9%
	<u>68,996,712</u>	<u>74,293,608</u>	<u>5,296,897</u>	<u>8%</u>

% OF TOTAL BY EXPENSE TYPE:

Salaries and Benefits	17%	17%
Staff/Board Development	1%	0%
Facility Expense	3%	3%
Equipment Expense	1%	1%
Contracted Services	30%	30%
Maintenance Expense	1%	1%
Program Expense	2%	2%
Public Education/Relations	0%	0%
Administrative Expense	2%	2%
Transportation	1%	1%
Transition	1%	0%
Regional Participation	1%	1%
Other Expenditures	1%	1%
Transfers Out	39%	40%
	<u>100%</u>	<u>100%</u>

The Woodlands Township
 Revenue Budget Detail
 (in whole dollars)

	Budget Code	Budget 2009	Budget 2010	\$ Inc/(Dec)	% Inc/(Dec)
REVENUES					
Tax Revenue					
Property Tax	100-190-4010-0000-10	26,073,943	37,963,737	11,889,794	46%
Sales and Use Tax	100-190-4011-0000-10	15,344,606	15,505,060	160,454	1%
Hotel Occupancy Tax	100-190-4020-0000-10	4,233,956	3,525,896	(708,060)	-17%
		45,652,505	56,994,693	11,342,188	25%
Program Revenues					
Aquatic Program - Hurricane Swim Team	100-330-4100-3000-10	40,000	40,000	-	0%
Aquatic Program - Rip Tides Swim Team	100-330-4100-3001-10	19,000	19,000	-	0%
Aquatic Program - Waves Swim Team	100-330-4100-3002-10	40,000	40,000	-	0%
Aquatic Program - Misc	100-330-4100-3099-10	100,000	105,000	5,000	5%
Athletic Program - Basketball	100-330-4101-3100-10	15,500	18,400	2,900	19%
Athletic Program - Flag Football	100-330-4101-3101-10	10,800	5,400	(5,400)	-50%
Athletic Program - Inline Hockey	100-330-4101-3102-10	2,500	5,400	2,900	116%
Athletic Program - Soccer	100-330-4101-3103-10	24,500	26,700	2,200	9%
Athletic Program - Softball	100-330-4101-3104-10	48,000	48,000	-	0%
Athletic Program - Tennis	100-330-4101-3105-10	202,100	230,250	28,150	14%
Athletic Program - Misc	100-330-4101-3199-10	14,500	9,200	(5,300)	-37%
Athletic Program - Muddy Fest	100-330-4102-3200-10	11,400	14,000	2,600	23%
Athletic Program - Spring Fever	100-330-4102-3201-10	-	9,000	9,000	-
Athletic Program - Ten for Texas	100-330-4102-3202-10	80,000	80,000	-	0%
Athletic Program - Triathlon	100-330-4102-3203-10	72,000	82,000	10,000	14%
Recreation Program - Boat House	100-330-4103-3301-10	12,000	17,670	5,670	47%
Recreation Program - D&D Dinner Dance	100-330-4103-3303-10	21,000	23,000	2,000	10%
Recreation Program - Day Camps	100-330-4103-3304-10	82,000	82,000	-	0%
Recreation Program - Family Camps	100-330-4103-3305-10	10,000	12,000	2,000	20%
Recreation Program - Fitness	100-330-4103-3308-10	25,000	88,500	63,500	254%
Recreation Program - Gorilla Hole	100-330-4103-3309-10	25,000	13,000	(12,000)	-48%
Recreation Program - Haunting	100-330-4103-3310-10	13,000	10,000	(3,000)	-23%
Recreation Program - Preschool	100-330-4103-3311-10	68,000	108,900	40,900	60%
Recreation Program - Crush/Teen	100-330-4103-3312-10	-	8,600	8,600	-
Recreation Program - Waterway Programs	100-330-4103-3314-10	-	37,000	37,000	-
Recreation Program - Misc	100-330-4103-3399-10	192,700	156,900	(35,800)	-19%
Vendor Fees	100-330-4104-0000-10	3,000	3,000	-	0%
Concessions - Boat House	100-330-4104-3630-10	5,600	5,800	200	4%
Concessions - Contracts	100-330-4104-3632-10	30,000	30,000	-	0%
Rental - Boat House	100-330-4105-3620-10	105,800	130,000	24,200	23%
Rental - Facility	100-330-4105-3622-10	11,000	11,000	-	0%
Rental - Field	100-330-4105-3623-10	180,000	192,000	12,000	7%
Rental - Pavilion	100-330-4105-3624-10	53,000	53,000	-	0%
Memberships - The Woodlands Recreation Center	100-330-4106-3612-10	20,000	20,000	-	0%
Guest Fees - The Woodlands Recreation Center	100-330-4107-3602-10	1,000	1,000	-	0%
Sponsorships - Muddy Fest	100-330-4108-3200-10	8,000	10,000	2,000	25%
Sponsorships - Spring Fever	100-330-4108-3201-10	-	10,000	10,000	-
Sponsorships - Ten for Texas	100-330-4108-3202-10	24,000	20,000	(4,000)	-17%
Sponsorships - Triathlon	100-330-4108-3203-10	54,000	40,000	(14,000)	-26%
Sponsorships - Arts in the Park	100-330-4108-3300-10	7,500	5,000	(2,500)	-33%
Sponsorships - Concerts in the Park	100-330-4108-3302-10	15,000	15,000	-	0%
Sponsorships - Family/Holiday	100-330-4108-3306-10	1,000	1,000	-	0%
Sponsorships - Family Special Events	100-330-4108-3307-10	1,000	1,000	-	0%
Sponsorships - Haunting	100-330-4108-3310-10	6,000	5,000	(1,000)	-17%
Sponsorships - Teen/Talent/BOB	100-330-4108-3312-10	5,000	1,000	(4,000)	-80%
Sponsorships - Misc	100-330-4108-3399-10	10,000	2,000	(8,000)	-80%
Other Program Revenues	100-330-4199-0000-10	1,000	1,000	-	0%
Sponsorships - Public Safety Heroes	100-500-4108-3504-10	21,000	21,000	-	0%
		1,691,900	1,867,720	175,820	10%
Pool Fees					
Concessions - Pool	100-320-4104-3631-10	6,000	4,000	(2,000)	-33%
Guest Fees - Pool	100-320-4107-3601-10	77,400	115,000	37,600	49%
Memberships - Pool	100-320-4106-3611-10	522,000	721,000	199,000	38%
Rental - Pool	100-320-4105-3621-10	59,600	60,000	400	1%
		665,000	900,000	235,000	35%
Administrative Fees					
Document Transfer Fees	100-160-4210-0000-10	251,000	175,000	(76,000)	-30%
Resale Certificate Fees	100-160-4599-0000-10	33,504	-	(33,504)	-100%
Legal Fees	100-160-4599-0000-10	12,800	-	(12,800)	-100%
Penalties and Interest	100-190-4200-0000-10	206,248	300,000	93,752	45%
Covenant Access Fees	100-410-4230-0000-10	17,000	17,000	-	0%
Covenant Maintenance Fees	100-410-4240-0000-10	13,000	13,000	-	0%
Vehicle Storage Fees	100-430-4220-0000-10	26,100	26,100	-	0%
		559,652	531,100	(28,552)	-5%
Grants and Contributions					
HGAC Trolley Grant	100-600-4300-0000-10	194,400	194,400	-	0%
		194,400	194,400	-	0%

The Woodlands Township
 Revenue Budget Detail
 (in whole dollars)

	Budget Code	Budget 2009	Budget 2010	\$ Inc/(Dec)	% Inc/(Dec)
Interest Income					
General	100-190-4400-0000-10	716,854	511,323	(205,531)	-29%
Priority Pmt - Town Green Park	100-190-4410-0000-10	249,487	253,427	3,940	2%
Priority Pmt - Waterway Square	100-190-4420-0000-10	213,890	200,410	(13,480)	-6%
		<u>1,180,231</u>	<u>965,160</u>	<u>(215,071)</u>	<u>-18%</u>
Other Income					
Convention Center Lease	100-190-4500-0000-10	105,105	104,927	(178)	0%
Carlton Woods Park Revenue	100-190-4510-0000-10	14,000	14,000	-	0%
Lake Woodlands POA Revenue	100-190-4520-0000-10	10,000	10,000	-	0%
Garage Replacement Reserve	100-190-4570-0000-10	5,500	6,000	500	9%
Town Green Park Contract Revenue	100-190-4599-0000-10	126,360	-	(126,360)	-100%
Waterway Square Contract Revenue	100-190-4599-0000-10	190,000	-	(190,000)	-100%
Other Income	100-190-4599-0000-10	48,500	44,000	(4,500)	-9%
		<u>499,465</u>	<u>178,927</u>	<u>(320,538)</u>	<u>-64%</u>
Transfers In					
EDZ #4 Sales Tax Transfer (Station 6 debt)	100-190-4800-8060-10	1,076,000	1,182,025	106,025	10%
EDZ #5 Sales Tax Transfer (WFD operations)	100-190-4800-8060-10	10,825,376	11,862,382	1,037,006	10%
		<u>11,901,376</u>	<u>13,044,407</u>	<u>1,143,031</u>	<u>10%</u>
TOTAL REVENUES		<u>62,344,529</u>	<u>74,676,407</u>	<u>12,331,878</u>	<u>20%</u>
GENERAL FUND SUMMARY BY REVENUE TYPE:					
Ad Valorem Tax		26,073,943	37,963,737	11,889,794	46%
Sales and Use Tax		15,344,606	15,505,060	160,454	1%
Hotel Occupancy Tax		4,233,956	3,525,896	(708,060)	-17%
Program Revenues		2,356,900	2,767,720	410,820	17%
Administrative Fees		559,652	531,100	(28,552)	-5%
Grants and Contributions		194,400	194,400	-	0%
Interest Income		1,180,231	965,160	(215,071)	-18%
Other Income		499,465	178,927	(320,538)	-64%
Transfers In		11,901,376	13,044,407	1,143,031	10%
		<u>62,344,529</u>	<u>74,676,407</u>	<u>12,331,878</u>	<u>20%</u>
% OF TOTAL BY REVENUE TYPE:					
Ad Valorem Tax		42%	51%		
Sales and Use Tax		25%	21%		
Hotel Occupancy Tax		7%	5%		
Program Revenues		4%	4%		
Administrative Fees		1%	1%		
Grants and Contributions		0%	0%		
Interest Income		2%	1%		
Other Income		1%	0%		
Financing Sources		0%	0%		
Transfers In		19%	17%		
		<u>100%</u>	<u>100%</u>		